

<i>Time</i>	<i>Topic</i>
	<i>(Day 2) 15th of March, 2012</i>
09:00-11:00	<ul style="list-style-type: none"> <li>* Recent changes in Basel II</li> <li>* Regulatory overview of corporate governance</li> <li>* Regulatory compliance- Approach, roles and responsibilities</li> </ul>
11:00-11:15	Coffee Break
11:15-01:30	Audit Committee and Internal Control <ul style="list-style-type: none"> <li>* Audit Committee = Composition of the audit Committee</li> <li>* Regulatory views on the audit committee</li> <li>* Roles and responsibilities of the audit committee</li> <li>* Implementation : Building and effective audit committee</li> <li>* Leading practices of audit committee</li> <li>* Case Studies</li> </ul>
01:30-02:30	Lunch Break
02:30-04:00	Management Control Environment <ul style="list-style-type: none"> <li>□ Introduction to management control</li> <li>* Internal Controls and Internal Audit Function</li> <li>* External Audit and risk management function</li> <li>* Effective Performance Monitoring</li> <li>* Audit Committee and Internal Control</li> <li>* Control Activities</li> <li>* Case Studies</li> </ul>

*Note: Confirmation of participation to be received before ten days from the program starting date.*



TALAL ABU-GHAZALEH ORGANIZATION



**Governance and Risk Management Certification Program**

March 14<sup>th</sup> & 15<sup>th</sup>, 2012  
Aqaba - Jordan

For more information,  
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## Program Objectives

This Certification Program is offered by the International Finance Corporation (IFC) in cooperation with Talal Abu-Ghazaleh Organization (TAG-Org). The program will educate participants on Corporate Governance topics, including risk management, compliance and audit, to help them improve their financial institutions' Corporate Governance practices and strengthen their control environments. The program will cover the principles set out in the Basel Committee's guidance on enhancing Corporate Governance for banking organization and financial institutions, including International Corporate Governance trends and developments, integrating good Corporate Governance practices in banks, assigning responsibilities within an institution, building a high performance board, director duties and liabilities.

Also, the program will tackle the effective control and management environment of the bank, particularly focusing on the audit committee, the risk procedures and compliance requirements, the importance of a strong internal audit function, the purpose and function of the audit committee, insider lending, conflict of interests, good Corporate Governance practices coming from a stronger regulated and bureaucratic environment, and the role of the supervisors.

## Program Structure

The Program Consists of several module over a period of two days. Keys topics include:

- Corporate Governance and the Unique Nature of Government at Banks
- Global Financial Crisis and Implications
- Risk Management Framework
- Bank regulation
- Audit Committee and Internal Control
- Management Control Environment

Participants will receive certificates from the International Finance Corporation.

## Who Should Attend

This Certification Program is designed for Board Chairs, Board Members, Directors, Senior Executive Officers, and the Top Managers of Banks and Financial Institutions in the Middle East and North Africa region.

## About Us

IFC AS MENA's Corporate Governance Program goal is to improve Corporate Governance in the MENA region. Towards this goal, the program has the following objectives: (i) build the business case for good Corporate Governance among banks and companies; (ii) assist investors in improving Corporate Governance practices of investee companies; (iii) segment the market and focus on micro-finance and Islamic finance institutions as well as Family-Owned Enterprises; (iv) further develop and foster training capacity; and (v) help corporate governance institutes' directors on their path to viability.

Corporate Governance is essential in the banking and financial services sectors to instill good risk management practices and controls. In turn, this will improve the quality of lending and access to affordable capital and management structures, which will increase decision making capacity and strengthen operational efficiency that are prerequisites to a banking sector in a certain country becoming competitive in the global industry.

Talal Abu-Ghazaleh Organization offers a composite range of professional services covering Accounting; External Audit; Internal Audit; Corporate Governance; Taxation; Educational Consultancy; Economic and Strategic Studies; Management Advisory Services; Professional and Technical Training; Technology Transfer; Project Management; Real Estate Management; Investors and Business Advisory Services; Human Resources and Recruitment Services; E-Government; E-Commerce; E-Education; IT and Security Audit; Webmastering and Web Design; Professional Interpretation and Translation; Website Arabization; Domain Names Registration; ICT Strategic Planning; ERP Consulting Services; IT and Internet Skills Training and Examinations; Intellectual Property News Agency; IP Business and Asset Valuation and Branding Services; IP Registration and Protection; Intellectual Property Renewals; IPR Protection and Management; Legal Services ( Solicitors and Attorneys); and Initial Public Offerings.



## Agenda

Time	Topic
<i>(Day 1) 14th of March, 2012</i>	
09:00-11:00	<b>General Introduction – Purpose of the program and background of Participants</b> * <b>Introductory comments : Purpose of the course</b>  Corporate Governance and the Unique Nature of Governance at Banks * Introduction to Corporate Governance. * Understanding the unique nature of governance at banks * Regulatory views on corporate governance * Corporate Governance Practices in the MENA region * Implementing a Corporate Governance at a bank- Key Issues  Global Financial Crisis and Implications * What went wrong? * Response to the crisis * Crisis as a lesson in corporate governance * Crisis as a lesson in risk management
11:00-11:15	Coffee Break
11:15-01:30	<b>Risk Management Framework</b> * Introduction to the key risks for the banking sector * Unique nature of risk for Islamic banks * Key elements of the risk management framework * Articulation of risk strategy * Case Study
01:30-02:30	Lunch Break
02:30-04:00	<b>Bank regulation</b> * Introduction to Basel II * Basel II – Approaches under Pillar I * Basel II – Pillar II * Basel II – Pillar III * Responsibilities
Dinner	